

SUBJECT:

VICTIM TRACKING

SECTION:

Patient Management

Page 1 of 2

Printed copies are for reference only. Please refer to the electronic copy for the latest version.

POLICY:

The disaster plan will provide a mechanism for identifying and tracking disaster patients during the treatment process. This process is used for regular Hospital facilities and alternate care sites alike.

AFFECTED PERSONNEL/AREAS:

GOVERNING BOARD, MEDICAL STAFF, ALL HOSPITAL EMPLOYEES, VOLUNTEERS, VENDORS

PROCEDURE:

1. All patients arriving during a disaster will be identified at the Triage Area using a METTAG Disaster Tag. The METTAG is a pre-numbered tag that contains patient identifying information. It also serves as the pre-hospital patient care record by providing space for the documentation of injuries and field treatments.
2. The METTAG number will serve as the patient identifier throughout the Triage and Treatment process.
3. At Triage, an assistant will be assigned to log all patients onto the Hospital Incident Command System (HICS) Form 254 "*Disaster Victim/Patient Tracking*". Information logged will include triage category, name (if known), and treatment destination.
4. At each Treatment location, clerical personnel shall be assigned to maintain a *HICS Form 254* for their own treatment area. It is important to maintain a log for identification of all persons treated as part of the disaster response.
5. The *HICS Form 254* should be updated as patient conditions change and dispositions are made.
6. Periodically, copies of the updated *HICS Form 254* should be routed to the Planning Section of the Emergency Operations Command Center. Origin of the list and time of the update should be clearly noted. At the termination of the response, the list in its final form should be forwarded to the Planning Section of the Emergency Operations Command Center.
7. The Patient Tracking Officer in the Planning Section will maintain the *HICS Form 254*. Information will be shared with the Public Information Officer.
8. At the completion of the disaster, all victims treated must be logged into the Emergency Department Log, and all transfers must be logged into appropriate transfer logs.

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SUBJECT: VICTIM TRACKING	SECTION: <i>Patient Management</i> Page 2 of 2
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REFERENCES:

- HICS Form 254
- The Joint Commission (2023). Hospital accreditation standards. EM.12.01.01 Joint Commission Resources. Oak Brook, IL.

**MINUTES OF A REGULAR MEETING OF THE
BOARD OF DIRECTORS OF
SIERRA VIEW LOCAL HEALTH CARE DISTRICT**

The regular meeting of the Board of Directors of Sierra View Local Health Care District was held **May 23, 2023 at 5:00 P.M.** in the Sierra View Medical Center Board Room, 465 West Putnam Avenue, Porterville, California

Call to Order: Chairman REDDY called the meeting to order at 5:00 p.m.

Directors Present: REDDY, LOMELI, MARTINEZ, PANDYA, KASHYAP

Others Present: Blazar, Dan, Patient Experience Officer, Canales, Tracy, VP of Human Resources, Conner, Brian, Moss Adams, Gomes, Justen, Moss Adams, Gomez, Cindy, Director of Compliance, Dickson, Doug, Chief Financial Officer, Espinoza, Alexis, Porterville Recorder, Fenesis, John, Moss Adams, Hefner, Donna, President/Chief Executive Officer, Hirte, Todd, Contracts Administration, Franer, Julie, Admin Director Revenue Cycle, Johns, Karen, Sierra View Foundation, Mandujano-Roberts, Silvia, Manager of Care Integration for Social Services and Case Management, Pryor-DeShazo, Kimberley, Director of Marketing and Public Relations, Reed-Krase, Alex, Legal Counsel, Sandhu, Harpreet, Chief of Staff, Stringham, Zaelin, Director Food and Nutrition, Watts, Whitney, Executive Assistant and Clerk to Board of Directors, Wheaton, Ron, VP Professional Services and Physician Recruitment, Wilbur, Gary, Admin Director of General Services

I. Approval of Agenda:

Chairman REDDY motioned to approve the Agenda. The motion was moved by Vice Chairman LOMELI, seconded by Director MARTINEZ, and carried to approve the agenda. The vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
PANDYA	Yes
KASHYAP	Yes

II. Closed Session: Board adjourned Open Session and went into Closed Session at 5:01 p.m. to discuss the following items:

- A. Pursuant to Evidence Code Section 1156 and 1157.7; Health and Safety Code Section 32106(b): Chief of Staff Report
- B. Pursuant to Evidence Code Section 1156 and 1157.7:
 - 1. Evaluation- Quality of Care/Peer Review/Credentials

2. Quality Division Update

- C. Pursuant to Gov. Code Section 54956.9, Exposure to Litigation to subdivision (d) (2): Conference with Legal Counsel. BETA Claim No. 23-000673
- D. Pursuant to Gov. Code Section 54956.9, Exposure to Litigation to subdivision (d) (2): Conference with Legal Counsel. BETA Claim No. 23-000673
- E. Conference with Legal Counsel pursuant to Gov. Code Section 54956.9(d) Ongoing Litigation in Tulare County Superior Court Case VCU291990; Exposure to Potential Litigation (d)(2): Pursuant to Evidence Code Sections 1156 and 1157, 1157.7; Health and Safety Code Section 32106(b) and Health and Safety Code Section 32155
- F. Pursuant to Evidence Code Section 1156 and 1157.7:

1. Compliance Report – Quarter 3

Closed Session Items G – L were deferred to the conclusion of Open Session as there was not time for discussion prior to Open Session.

III. Open Session: Chairman REDDY adjourned Closed Session at 5:39 p.m., reconvening in Open Session at 5:39 p.m.

Pursuant to Gov. Code Section 54957.1; Action(s) taken as a result of discussion(s) in Closed Session.

- A. Chief of Staff Report provided by Chief of Staff Sandhu. Information only; no action taken.
- B. Pursuant to Evidence Code Section 1156 and 1157.7:
 - 1. Evaluation – the Quality of Care/Peer Review

Following review and discussion, it was moved by Vice Chairman LOMELI, seconded by Director MARTINEZ, and carried to approve the Quality of Care/Peer Review as presented. The vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
PANDYA	Yes
KASHYAP	Yes

2. Quality Division Report

Following review and discussion, it was moved by Vice Chairman LOMELI, seconded by Director KASHYAP, and carried to approve the Quality Division Report as presented. The vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
PANDYA	Yes
KASHYAP	Yes

C. Conference with Legal Counsel

Following review and discussion, it was moved by Vice Chairman LOMELI, seconded by Director MARTINEZ, and carried to deny BETA Claim No. 23-000673 as presented. The vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
PANDYA	Yes
KASHYAP	Yes

D. Conference with Legal Counsel

Following review and discussion, it was moved by Vice Chairman LOMELI, seconded by Director KASHYAP, and carried to deny BETA Claim No. 23-000683 as presented. The vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
PANDYA	Yes
KASHYAP	Yes

E. Conference with Legal Counsel

Information only; no action taken

F. Pursuant to Evidence Code Section 1156 and 1157.7:

1. Compliance Report – Quarter 3

Following review and discussion, it was moved by Vice Chairman LOMELI, seconded by Director KASHYAP, and carried to approve the

Compliance Report for Quarter 3 as presented. The vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
PANDYA	Yes
KASHYAP	Yes

IV. Public Comments

Two public comments were read aloud by Board Secretary MARTINEZ. The Public Comments are attached to the file copy of these minutes.

V. Consent Agenda

The Medical Staff Policies/Procedures/Protocols/Plans and Hospital Policies/Procedures/Protocols/Plans were presented for approval (Consent Agenda attached to the file copy of these Minutes). It was moved by Vice Chairman LOMELI, seconded by Director MARTINEZ, and carried to approve the Consent Agenda as presented. The vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
PANDYA	Yes
KASHYAP	Yes

VI. Approval of Minutes:

Following review and discussion, it was moved by Vice Chairman LOMELI and seconded by Director KASHYAP to approve the April 25, 2023 Regular Board Meeting Minutes as presented. The motioned carried and the vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
PANDYA	Yes
KASHYAP	Yes

VII. Business Items

A. Quarterly Foundation Report and Check Presentation

Presented by Karen Johns, Sierra View Foundation

Ms. Johns presented a check for a total amount of \$100,000 following proceeds from the Sierra View Golf Tournament and Dueling Pianos events. The donation of funds will go towards the purchase of new Workstation on Wheels.

Information only; no action taken.

B. 2023 Audit Entrance with Moss Adams

Brian Conner, Justen Gomes, and John Fenesis presented the 2023 Audit Entrance to the Board of Directors.

Information only; no action taken

C. April 2023 Financials

Doug Dickson, CFO presented the Financials for April 2023. A copy of this presentation is attached to the file copy of these minutes.

Total Operating Revenue was \$13,468,863. Supplemental Funds were \$1,381,311. Total Operating Expenses were \$13,299,747. Gain from operations of \$169,116.

Following review and discussion, it was moved by Vice Chairman LOMELI, seconded by Director PANDYA and carried to approve the April 2023 Financials as presented. The vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
PANDYA	Yes
KASHYAP	Yes

D. Investment Policy and Investment Report

Following review and discussion, it was moved by Director PANDYA, seconded by Vice Chairman LOMELI and carried to approve the Investment Policy and Investment Report as presented. The vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
PANDYA	Yes
KASHYAP	Yes

VIII. CEO Report

Donna Hefner, President/CEO provided a report of activities and happenings around Sierra View:

In the District:

- The State of California offered a grant to assist in stabilizing and retaining the state’s healthcare workforce during the COVID-19 pandemic through issuing worker retention payments. SVMC was awarded the funds for Worker Retention payments. A one-time retention payment distribution to eligible workers as determined by the State of California was distributed on May 5th, 2023.
- The Spring Edition of Health Insights Magazine is now available! This edition features a patient's experience with a heart attack, a recruitment story where dreams came true, a highlight of SVMC Advanced Primary Stroke Center, and so much more!
- Instrumental Speech Language Pathology – ISLP Pro is a new tele-speech service that has been implemented at SVMC. This service will mostly be utilized in Tele, ED, ICU, Med/Surg, and CDU for all diagnoses needing this specialty.
- Christen Rios was awarded the DAISY Award for extraordinary leadership. Christen has been with the Sierra Local Health Care District since January 2006. She was promoted to Director of Nursing for Surgical Services in May 2020. Christen is recognized for her extraordinary leadership in surgical services, as well as her involvement in state and regional nursing leadership organizations
- A special congratulations to the Friends of Nursing Scholarship Recipients during this year’s Nurses Week: Cassandra Sandoval, Erica Arreguin Perez, and Yanet Hurtado.
- Welcoming Vizient/AACN Residency Cohort #13 in: Vanessa Lopez, RN, Regina Snider BSN, RN, Heather Weber BSN, RN, Allegra Fritz RN, and Mariann Valdez, RN

Director MARTINEZ left the meeting at approximately 6:35 p.m.

IX. Closed Session: Board adjourned Open Session at 6:42 p.m. and went into Closed Session at 6:42 p.m. to discuss the following items:

- G. Pursuant to Gov. Code Section 54962; Health and Safety Code Section 32106(b): Discussion Regarding Trade Secrets, Pertaining to Service (1 Item). Estimated Date of Disclosure – April 2024

- H. Pursuant to Gov. Code Section 54962; Health and Safety Code Section 32106(b): Discussion Regarding Trade Secrets, Pertaining to Service (1 Item). Estimated Date of Disclosure – July 2024
- I. Pursuant to Gov. Code Section 54957(b): Discussion Pertaining to Personnel and Conference with Legal Counsel pursuant to Gov. Code Section 54956.9(d)(2)
- J. Pursuant to Gov. Code Section 54957(b): Discussion Pertaining to Personnel and Pursuant to Gov. Code Section 54962; Health and Safety Code Section 32106(b): Discussion Regarding Trade Secrets, Pertaining to Service (1 Item). Estimated Date of Disclosure – June 2024
- K. Pursuant to Gov. Code Section 54957(b): Discussion Pertaining to Personnel: Public Employee Evaluation
- L. Pursuant to Gov. Code Section 54956.9(d)(2), Conference with Legal Counsel about recent work product (b)(1) and (b)(3)(F): significant exposure to litigation; privileged communication (1 Item)
- X. Open Session: Board adjourned Closed Session at 8:15 p.m. and went into Open Session at 8:15 p.m. to discuss the following items:
 - G. Discussion Regarding Trade Secret. Information only; no action taken.
 - H. Discussion Regarding Trade Secret. Information only; no action taken.
 - I. Discussion Pertaining to Personnel and Conference with Legal Counsel. Information only; no action taken.
 - J. Discussion Pertaining to Personnel and Trade Secret. Information only; no action taken.
 - K. Following review and discussion, it was moved by Chairman REDDY, seconded by Vice Chairman LOMELI and carried to approve the Contractual Obligation for the CEO Performance Evaluation has been met for 2023. The vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
PANDYA	Yes
KASHYAP	Yes
 - L. Conference with Legal Counsel. Information only; no action taken.

XII. Announcements:

A. Regular Board of Directors Meeting – June 27, 2023 at 5:00 p.m.

The meeting was adjourned 8:17 p.m.

Respectfully submitted,

Areli Martinez
Secretary
SVLHCD Board of Directors

AM: ww

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**MINUTES OF A SPECIAL MEETING OF THE
BOARD OF DIRECTORS OF
SIERRA VIEW LOCAL HEALTH CARE DISTRICT**

The special meeting of the Board of Directors of Sierra View Local Health Care District was held **June 5, 2023 at 7:00 A.M.** in the Sierra View Medical Center Board Room, 465 West Putnam Avenue, Porterville, California.

Directors Present: **REDDY, LOMELI, MARTINEZ, KASHYAP and PANDYA**

Others Present:

Hansen, Jennifer, Legal Counsel
Hefner, Donna, President/CEO
Mitchell, Melissa, VP of Quality & Regulatory Affairs
Watts, Whitney, Executive Assistant and Clerk to Board of Directors

- I. Call to Order: Vice Chairman LOMELI called the meeting to order at 7:06 a.m.
- II. Approval of Agendas: Vice Chairman LOMELI asked for approval of the agenda. It was moved by Director MARTINEZ and seconded by Chairman REDDY, and carried to approve the agenda as presented. The vote of the Board is as follows:

REDDY	Yes
LOMELI	Yes
MARTINEZ	Yes
KASHYAP	Yes
PANDYA	Yes

- III. Closed Session: Board adjourned Open Session and went into Closed Session at 7:07 a.m. to discuss the following items:

- A. Pursuant to Gov. Code Section 54956.9(d)(2), Conference with Legal Counsel about recent work product (b)(1) and (b)(3)(F): significant exposure to litigation; privileged communication (1 Item)

- IV. Open Session: Board adjourned Closed Session at 8:27 a.m. and went into Open Session at 8:27 a.m. to discuss the following items:

- A. Information only; no action taken.

- V. Public Comments

None. There was no public present.

VI. Business Items

A. Guidelines for Public Comment

Item to be tabled to the regularly scheduled Board of Directors meeting, June 27, 2023 at 5:00 p.m.

XIII. Announcements:

A. Regular Board of Directors Meeting – June 27, 2023

Adjournment: There being no further business, the meeting was adjourned at 8:27 a.m. moved by Director PANDYA.

Respectfully submitted,

Areli Martinez
Secretary
SVLHCD Board of Directors
AM: ww

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GUIDELINES FOR PUBLIC COMMENT AT BOARD OF DIRECTOR'S MEETINGS

Sierra View Local Healthcare District (SVLHCD or “the District”) encourages the public to participate in the process of open government and offers the following guidelines with respect to public comment for the purpose of conducting orderly meetings. These guidelines shall typically be adhered to but are not meant to be inflexible or mandatory rules.

TIME CONSIDERATIONS

Pursuant to Gov. Code Section 54954.3 - NOTICE TO THE PUBLIC - At this time, members of the public may comment on any item not appearing on the agenda. Under state law, matters presented under this item cannot be discussed or acted upon by the Board at this time. For items appearing on the agenda, the public may make comments at this time or present such comments when the item is called. This is the time for the public to make a request to move any item on the consent agenda to the regular agenda. Any person addressing the Board will be limited to a maximum of three (3) minutes so that all interested parties have an opportunity to speak with a total of thirty (30) minutes allotted for the Public Comment period. Please state your name and address for the record prior to making your comment.

GUIDELINES

- All speakers are required to address their remarks to the board.
- Submit a Public Comment Card (<https://www.sierra-view.com/about-us/board-of-directors/board-of-directors-meetings/>)
- The purpose of public comment is to allow the speaker’s remarks to be heard. It is not meant to be an opportunity to question or debate members of the Board; questioning on issues will not be responded to.
- All speakers are required to keep to the 3-minute time limit. This ensures consistency and fairness.
- In general, there will not be responses to public comment. However, the Chair may provide brief factual information, if appropriate.
- Board members should typically refrain from speaking during this portion of the meeting.



BEHAVIORAL EXPECTATIONS (Board Members and Public)

- Model courtesy and respect and encourage members of the public to do the same.
- The public has the right to make critical remarks.
- Members of the public do not have the right to disrupt the meeting.
- The chair may caution or limit disruptive behavior.
- Disruptive members of the public will be given three warnings to cease from the disruptive behavior before being asked to leave the meeting.
- Any person engaging in threatening speech or conduct will be required to leave the meeting immediately.

SUBMITTED WRITTEN PUBLIC COMMENTS

- Includes comments submitted in written form via US Mail, electronic delivery, and hand delivered correspondence.
- The person submitting the comments must identify himself or herself by name and address, including zip code.
- Anonymous comments will be distributed to the board members in their monthly packet. Anonymous comments will not be read.
- Comments must be received by the Administration office at least 24 hours in advance of the meeting.
- Only comments which request to be read into the record shall be read aloud at the meeting. The chair may summarize other written correspondence at his/her discretion.
- The time limit of 3 minutes shall also apply for submitted letters (read aloud).
- All comments must address a topic related to District governance.

SIERRA VIEW LOCAL HEALTH CARE DISTRICT BOARD MEETING

PUBLIC COMMENT CARD

I wish to address the board about an item that appears on the upcoming board agenda:

I wish to speak about item #: _____

Which is titled: _____

I wish to participate in the open session by speaking about the following topic:

Name: _____

Address: _____

Phone: _____

Email: _____

I understand that my comments will be limited to three minutes

(Any person addressing the Board will be limited to a maximum of three (3) minutes so that all interested parties have an opportunity to speak with a total of thirty (30) minutes allotted for the Public Comment period)

PUBLIC COMMENT PROTOCOL

SVLHCD encourages the public to participate in the process of open government. To allow time to hear all comments and to also conduct the business of the District at our monthly meeting, we as each person offering comments in the Public Comments section of the meeting agenda to follow these practices:

1. Submit a Public Comment Card
2. When invited, stand and introduce yourself
3. Limit questions and comments to three (3) minutes
4. If the issues are complex and would require more than three (3) minutes, the Board reserves the right to review your comments and respond at a later date.
5. All comments must be made in an orderly, respectful manner

**FINANCIAL PACKAGE
May 2023**

SIERRA VIEW MEDICAL CENTER

BOARD PACKAGE

	<u>Pages</u>
Statistics	1-2
Balance Sheet	3-4
Income Statement	5
Statement of Cash Flows	6
Monthly Cash Receipts	7

Sierra View Medical Center
Financial Statistics Summary Report
 May 2023

Statistic	May-23			YTD			Fiscal 22 YTD	Increase/ (Decrease) May-22	% Change
	Actual	Budget	Over/ (Under)	% Var.	Actual	Budget			
Utilization									
SNF Patient Days	124	75	49	65.3%	1,393	825	568	845	64.9%
Total	93	57	36	64.0%	1,020	710	310	752	35.6%
Medi-Cal									
Sub-Acute Patient Days	868	903	(35)	-3.9%	9,397	9,933	(536)	9,957	-5.6%
Total	558	599	(41)	-6.9%	6,286	6,588	(302)	6,595	-4.7%
Medi-Cal									
Acute Patient Days	1,455	1,923	(468)	-24.3%	19,665	21,151	(1,486)	23,895	-17.7%
Acute Discharges	390	469	(79)	-16.8%	5,006	5,159	(153)	5,223	-4.2%
Medicare	163	177	(14)	-8.0%	1,965	1,988	(23)	1,988	-3.2%
Medi-Cal	169	230	(61)	-26.4%	2,404	2,491	(87)	2,520	-4.6%
Contract	55	54	1	1.1%	649	668	(19)	676	-4.0%
Other	3	8	(5)	-62.1%	28	39	(11)	39	-28.2%
Average Length of Stay	3.73	4.10	(0.37)	-9.0%	3.93	4.10	(0.17)	4.57	-14.1%
Newborn Patient Days	135	179	(44)	-24.4%	1,890	1,956	(66)	1,878	0.6%
Medi-Cal	29	34	(5)	-15.9%	346	387	(41)	432	-19.9%
Other	164	213	(49)	-23.0%	2,236	2,343	(107)	2,310	-3.2%
Total Deliveries	77	111	(34)	-30.6%	1,223	1,229	(6)	1,207	1.3%
Medi-Cal %	83.12%	82.98%	0.14%	0.2%	82.95%	82.98%	-0.03%	82.33%	0.62%
Case Mix Index	1.5469	1.6763	(0.1314)	-7.8%	1.6406	1.6783	(0.0377)	1.6888	-2.9%
Medi-Cal	1.1095	1.2438	(0.1343)	-10.8%	1.1868	1.2438	(0.0570)	1.2411	-4.4%
Overall	1.3109	1.4431	(0.1322)	-9.2%	1.3747	1.4431	(0.0684)	1.4488	-5.1%
Ancillary Services									
Inpatient									
Surgery Minutes	8,068	8,728	(660)	-7.6%	94,466	96,008	(1,542)	97,030	-2.6%
Surgery Cases	94	100	(6)	-6.0%	1,127	1,100	27	1,097	2.7%
Imaging Procedures	1,228	1,231	(3)	-0.2%	16,286	13,541	2,745	16,784	-3.0%
Outpatient									
Surgery Minutes	16,109	13,010	3,099	23.8%	141,696	143,110	(1,414)	116,195	21.9%
Surgery Cases	241	198	43	21.7%	2,113	2,178	(65)	1,760	20.1%
Endoscopy Procedures	204	185	19	10.3%	2,034	2,035	(1)	1,856	9.6%
Imaging Procedures	4,058	3,880	178	4.6%	42,966	42,680	286	40,730	5.5%
MRI Procedures	313	290	23	7.9%	3,222	3,190	32	3,095	4.1%
CT Procedures	1,009	1,009	287	28.4%	13,202	11,099	2,103	11,444	15.4%
Ultrasound Procedures	1,276	904	372	41.2%	11,621	9,944	1,677	10,464	11.1%
Lab Tests	34,694	30,494	4,200	13.8%	372,462	335,434	37,028	414,066	-10.0%
Dialysis	12	5	7	140.0%	59	55	4	47	25.5%

**Sierra View Medical Center
Financial Statistics Summary Report
May 2023**

Statistic	May-23			YTD			Fiscal 22 YTD	Increase/ (Decrease) May-22	% Change		
	Actual	Budget	Over/ (Under)	% Var.	Actual	Budget				Over/ (Under)	% Var.
Cancer Treatment Center											
Chemo Treatments	1,484	1,794	(310)	-17.3%	17,869	19,734	(1,865)	-9.5%	19,832	(1,963)	-9.9%
Radiation Treatments	1,567	1,817	(250)	-13.8%	18,137	19,987	(1,850)	-9.3%	18,242	(105)	-0.8%
Cardiac Cath Lab											
Cath Lab IP Procedures	7	9	(2)	-22.2%	102	99	3	3.0%	110	(8)	-7.3%
Cath Lab OP Procedures	24	24	-	0.0%	305	264	41	15.5%	267	38	14.2%
Total Cardiac Cath Lab	31	33	(2)	-6.1%	407	363	44	12.1%	377	30	8.0%
Outpatient Visits											
Emergency	3,567	3,249	318	9.8%	37,034	35,739	1,295	3.6%	33,934	3,100	9.1%
Total Outpatient	14,081	13,731	350	2.5%	143,617	151,041	(7,424)	-4.9%	136,531	7,086	5.2%
Staffing											
Paid FTE's	850.05	935.67	(85.62)	-9.2%	892.26	935.67	(43.41)	-4.6%	912.61	(20.35)	-2.2%
Productive FTE's	741.35	804.83	(63.48)	-7.9%	764.80	804.83	(40.03)	-5.0%	774.69	(9.89)	-1.3%
Paid FTE's/AOB	5.07	5.51	(0.44)	-8.0%	5.25	5.42	(0.17)	-3.1%	5.19	0.06	1.1%
Revenue/Costs (w/o Case Mix)											
Revenue/Adj. Patient Day	10,387	10,468	(81)	-0.8%	10,818	10,426	391	3.8%	10,305	513	5.0%
Cost/Adj. Patient Day	2,736	2,606	129	5.0%	2,719	2,593	126	4.8%	2,615	103	4.0%
Revenue/Adj. Discharge	51,137	53,412	(2,275)	-4.3%	53,338	53,201	137	0.3%	58,170	(5,832)	-9.9%
Cost/Adj. Discharge	13,468	13,300	168	1.3%	13,404	13,231	174	1.3%	15,017	(1,613)	-10.7%
Adj. Discharge	1,056	1,032	25	2.4%	11,557	11,343	214	1.9%	10,264	1,293	12.6%
Net Op. Gain/(Loss) %	-7.32%	-6.91%	-0.41%	5.9%	-11.72%	-6.91%	-4.81%	69.6%	-6.42%	-5.30%	82.5%
Net Op. Gain/(Loss) \$	(968,936)	(866,658)	(89,278)	9.4%	(16,250,530)	(9,443,772)	(6,806,758)	72.1%	(9,302,385)	(6,948,145)	74.7%
Gross Days in Accis Rec.	91.52	85.78	5.74	6.7%	91.52	85.78	5.74	6.7%	87.51	4.01	4.6%
Net Days in Accis. Rec.	72.73	66.37	6.36	9.6%	72.73	66.37	6.36	9.6%	67.08	5.65	8.4%

COMBINED BALANCE SHEET FOR SIERRA VIEW LOCAL HLTHCR DISTR
 SIERRA VIEW LOCAL HEALTH CARE DISTRICT

MAY 2023

APR 2023

ASSETS

CURRENT ASSETS:

CASH & CASH EQUIVALENTS	\$ 10,136,889	\$ 8,523,784
SHORT-TERM INVESTMENTS	0	1,350,856
ASSETS LIMITED AS TO USE	58,192	368,946
PATIENT ACCOUNTS RECEIVABLE	165,501,196	170,533,640
LESS UNCOLLECTIBLES	(23,658,624)	(23,914,040)
CONTRACTUAL ALLOWANCES	(113,090,006)	(116,018,949)
OTHER RECEIVABLES	14,005,561	14,103,970
INVENTORIES	4,008,938	4,023,977
PREPAID EXPENSES AND DEPOSITS	2,379,639	2,493,662
LEASE RECEIVABLE - CURRENT	311,133	349,311

TOTAL CURRENT ASSETS	59,652,918	61,815,159
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ASSETS LIMITED AS TO USE, LESS

CURRENT REQUIREMENTS	34,473,943	33,914,673
LONG-TERM INVESTMENTS	132,897,144	131,775,464
PROPERTY, PLANT AND EQUIPMENT, NET	87,965,870	88,723,893
INTANGIBLE RIGHT OF USE ASSETS	592,112	605,931
LEASE RECEIVABLE - LT	1,277,759	1,370,651
OTHER INVESTMENTS	250,000	250,000
PREPAID LOSS ON BONDS	1,783,267	1,804,247

TOTAL ASSETS	\$ 318,893,012	\$ 320,260,018
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COMBINED BALANCE SHEET FOR SIERRA VIEW LOCAL HLTHCR DISTR
 SIERRA VIEW LOCAL HEALTH CARE DISTRICT

MAY 2023

APR 2023

LIABILITIES AND FUND BALANCE

CURRENT LIABILITIES:

BOND INTEREST PAYABLE	\$ 724,958	\$ 579,967
CURRENT MATURITIES OF BONDS PAYABLE	3,880,000	3,880,000
CURRENT MATURITIES OF LONG TERM DEBT	1,188,800	1,188,800
ACCOUNTS PAYABLE AND ACCRUED EXPENSES	6,144,102	6,218,806
ACCRUED PAYROLL AND RELATED COSTS	7,659,496	7,884,791
ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	3,587,883	3,587,883
LEASE LIABILITY - CURRENT	124,753	124,753

TOTAL CURRENT LIABILITIES	23,309,992	23,464,999
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SELF-INSURANCE RESERVES	1,853,000	1,853,000
CAPITAL LEASE LIAB LT	2,035,903	2,118,670
BONDS PAYABLE, LESS CURR REQ	41,565,000	41,565,000
BOND PREMIUM LIABILITY - LT	3,469,807	3,534,713
LEASE LIABILITY - LT	477,805	490,478
OTHER NON CURRENT LIABILITIES	187,927	187,927
DEFERRED INFLOW - LEASES	1,530,455	1,658,104

TOTAL LIABILITIES	74,429,888	74,872,890
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UNRESTRICTED FUND	258,952,972	258,952,972
PROFIT OR (LOSS)	(14,489,847)	(13,565,845)

TOTAL LIABILITIES AND FUND BALANCE	\$ 318,893,012	\$ 320,260,018
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COMBINED INCOME STATEMENT FOR SIERRA VIEW LOCAL HEALTH DISTRICT
SIERRA VIEW LOCAL HEALTH CARE DISTRICT

MAY 2023 ACTUAL	MAY 2023 BUDGET	DOLLAR VARIANCE	PERCENT VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	DOLLAR VARIANCE	PERCENT VARIANCE
4,675,233	5,482,863	807,630	(15)%	55,952,684	59,992,095	4,039,411	(7)%
15,268,259	19,567,413	4,299,154	(22)%	211,375,874	214,470,671	3,094,797	(1)%
19,943,492	25,050,276	5,106,784	(20)%	267,328,558	274,462,766	7,134,208	(3)%
34,067,813	30,050,450	(4,017,363)	13%	349,104,543	328,981,012	(20,123,531)	6%
54,011,305	55,100,726	1,089,421	(2)%	616,433,100	603,443,778	(12,989,322)	2%
(17,401,351)	(17,761,628)	(360,277)	(2)%	(187,557,477)	(194,512,946)	(6,955,469)	(4)%
(17,720,499)	(17,597,797)	122,702	1%	(220,396,254)	(192,674,437)	27,721,817	14%
(6,684,855)	(6,898,909)	(214,054)	(3)%	(73,346,347)	(75,553,481)	(2,207,134)	(3)%
(42,134)	(10,755)	31,379	292%	(141,181)	(117,787)	23,394	20%
(191,143)	(494,656)	(303,513)	(61)%	(4,018,776)	(5,417,300)	(1,398,524)	(26)%
(42,039,982)	(42,763,745)	(723,764)	(2)%	(485,460,036)	(468,275,951)	17,184,085	4%
11,971,324	12,336,981	365,658	(3)%	130,973,065	135,167,827	4,194,762	(3)%
1,283,679	496,385	(787,294)	159%	7,692,574	5,460,230	(2,232,344)	41%
13,255,003	12,833,366	(421,637)	3%	138,665,639	140,628,057	1,962,418	(1)%
5,301,306	5,227,738	73,568	1%	57,972,901	56,597,287	1,375,614	2%
544,683	662,227	(117,544)	(18)%	7,119,377	7,144,438	(25,062)	0%
2,183,370	1,441,597	741,773	52%	15,748,221	15,713,988	34,233	0%
1,769,906	1,838,136	(68,230)	(4)%	22,504,063	20,296,705	2,207,358	11%
900,377	739,638	160,739	22%	9,421,885	8,219,627	1,202,258	15%
1,729,527	2,008,259	(278,732)	(14)%	22,368,682	22,086,705	281,977	1%
214,324	216,698	(2,374)	(1)%	2,493,459	2,408,515	84,944	4%
224,346	212,617	11,729	6%	2,646,010	2,338,787	307,223	13%
48,271	45,021	3,250	7%	454,528	495,312	(40,784)	(8)%
130,459	100,975	9,484	9%	1,187,294	1,110,725	76,569	7%
822,089	864,381	(42,292)	(5)%	9,146,036	9,577,676	(431,640)	(5)%
376,281	362,737	13,544	4%	3,853,713	4,082,064	(228,351)	(6)%
0	0	0	0%	0	0	0	0%
14,224,939	13,720,024	504,915	4%	154,916,170	150,071,829	4,844,341	3%
(969,937)	(886,658)	83,279	9%	(16,250,531)	(9,443,772)	6,806,759	72%
112,969	112,424	(545)	1%	1,242,659	1,239,933	(2,726)	0%
1,542	169,166	(167,624)	(99)%	2,892,765	1,864,105	(1,028,660)	55%
476,765	37,741	(439,024)	1,163%	1,076,980	415,154	(661,826)	159%
(86,328)	(84,839)	1,489	2%	(952,523)	(933,239)	19,284	2%
(25,979)	(50,588)	(24,609)	(49)%	(430,021)	(556,473)	(126,452)	(23)%
478,969	183,904	(295,065)	160%	3,829,860	2,029,480	(1,800,380)	89%
(490,968)	(702,754)	(211,787)	(30)%	(12,420,671)	(7,414,292)	5,006,379	68%
(433,035)	0	433,035		(2,069,177)	0	2,069,177	
(924,003)	(702,754)	221,249	32%	(14,489,847)	(7,414,292)	7,075,555	95%

SIERRA VIEW MEDICAL CENTER
Statement of Cash Flows
05/31/23

	CURRENT MONTH	YEAR TO DATE
Cash flows from operating activities:		
Operating Income/(Loss)	(969,937)	(16,250,531)
Adjustments to reconcile operating income/(loss) to net cash from operating activities		
Depreciation and amortization	822,089	9,146,036
Provision for bad debts	(255,416)	631,272
Change in assets and liabilities:		
Patient accounts receivable, net	2,103,504	(17,526)
Other receivables	98,409	(5,398,770)
Inventories	15,039	(63,443)
Prepaid expenses and deposits	114,023	(101,386)
Advance refunding of bonds payable, net	20,980	230,776
Accounts payable and accrued expenses	(74,705)	(2,074,893)
Deferred inflows - leases	(127,649)	(126,984)
Accrued payroll and related costs	(225,295)	(263,282)
Estimated third-party payor settlements	-	(567,684)
Self-insurance reserves	-	-
Total adjustments	2,490,979	1,394,116
Net cash provided by (used in) operating activities	1,521,042	(14,856,415)
Cash flows from noncapital financing activities:		
District tax revenues	112,969	1,242,659
Noncapital grants and contributions, net of other expenses	447,740	615,170
Net cash provided by (used in) noncapital financing activities	560,709	1,857,829
Cash flows from capital and related financing activities:		
Purchase of capital assets	(50,247)	(5,865,515)
Proceeds from lease receivable, net	131,070	117,884
Principal payments on debt borrowings	-	(3,715,000)
Interest payments	(3,196)	(1,862,216)
Net change in notes payable and lease liability	(95,440)	(762,237)
Net changes in assets limited as to use	(248,516)	1,286,269
Net cash provided by (used in) capital and related financing activities	(266,329)	(10,800,815)
Cash flows from investing activities:		
Net (purchase) or sale of investments	(1,554,715)	2,770,386
Investment income	1,542	2,892,765
Net cash provided by (used in) investing activities	(1,553,173)	5,663,151
Net increase (decrease) in cash and cash equivalents:	262,249	(18,136,250)
Cash and cash equivalents at beginning of month/year	9,874,640	28,273,139
Cash and cash equivalents at end of month	10,136,889	10,136,889

SIERRA VIEW MEDICAL CENTER

MONTHLY CASH RECEIPTS

May 2023

	PATIENT ACCOUNTS RECEIVABLE	OTHER ACTIVITY	TOTAL DEPOSITED
Jun-22	11,174,875	4,902,151	16,077,026
Jul-22	10,591,327	206,562	10,797,889
Aug-22	11,384,869	198,928	11,583,797
Sep-22	11,025,336	384,733	11,410,069
Oct-22	10,879,234	1,521,302	12,400,536
Nov-22	10,716,042	298,921	11,014,963
Dec-22	9,551,250	2,895,404	12,446,654
Jan-23	11,383,815	396,451	11,780,266
Feb-23	10,444,477	1,486,294	11,930,771
Mar-23	11,036,309	4,353,856	15,390,165
Apr-23	9,611,508	8,659,999	18,271,507
May-23	13,011,917	3,474,340	16,486,257

NOTE:

Cash receipts in "Other Activity" include the following:

- Other Operating Revenues - cash receipts for Cafe and Coffee Corner sales, rebates, refunds, and receipts from miscellaneous funding sources
- Non-Operating Revenues - rental income, property tax revenues
- Medi-Cal OP Supplemental and DSH funds received
- Medi-Cal and Medi-Care Tentative Cost Settlements received for prior year
- Grants, IGT, & HQAF
- Medicare interim payments received

May 2023 Summary of Other Activity:

87,248	Health Net IGT QIP 01/21 - 12/21
2,968,691	Anthem Blue Cross RR IGT CY21
93,235	Property Taxes
100,000	Sierra View District Foundation Donation 20 WOWs
225,166	Miscellaneous
<u>3,474,340</u>	<u>05/23 Total Other Activity</u>